

Industrial Project Management: Planning, Design, and Construction

By Stefano Tonchia



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For a continuously growing company that has to be ready and aware of market trends to implement its products and adapt them to the needs of increasingly demanding customers, it is no longer enough to have and pursue excellent technical and technological departments, quality products, to have at its disposal an effective and efficient sales network with qualified aggressive personnel and to invest in research. Today, fulfilling contract goals while keeping the customer satisfied and staying within the company's budgetary requirements requires more and more ef- cient project management. As it has been ascertained that design success depends on the ability of knowing how to correctly and effectively monitor all management activities, a successful, efficient collaboration has been set up with the University of Udine and Prof. Tonchia in order to support research based on the best practice applicable to complex corporations. Describing management's experience in this book shows the validity of the University/Corporation combination because it allows universities to get closer to industry, and the type of management used at Danieli & C. can be conveyed outside its specific field.



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Industrial Project Management: Planning, Design, and Construction By Stefano Tonchia Bibliography

• Sales Rank: #4743454 in Books

• Brand: Brand: Springer Berlin Heidelberg

Published on: 2008-09-11Original language: English

• Number of items: 1

• Dimensions: 9.40" h x .70" w x 6.30" l, 1.05 pounds

• Binding: Hardcover

• 230 pages

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Editorial Review

From the Back Cover

PICTURE Stefano Tonchia, Ph.D., is Professor of Innovation & Project Management at the University of Udine, Italy. He is the Dean of the School of Project Management at Alenia Aeronautica, the Italian Aeronautics Company. He has written many articles on international journals, and published several books, including "Process Management for the Extended Enterprise" (Springer, 2004). He works jointly with major international Institutions, Universities, and leading Companies. His research interests include Project Management, Business Process Reengineering, Performance Management and Measurement.

www.diegm.uniud.it/tonchia

Preface by Russell D. Archibald, founder of the Project Management Institute (PMI), considered one of the fathers of modern Project Management since his early book on Network Diagrams (1967).

Foreword by Gianpietro Benedetti, President and CEO of the DANIELI Group.

DANIELI is one of the three largest worldwide suppliers of equipment and plants to the metals industry www.danieli.com

This book describes – in a precise but practical way – the most recent principles and techniques of project management, at the highest international standards, with a fully company-wide, process-based, multi-project approach.

It is unique because of the integration of project management fundamentals with the practices of international contracting, which characterize planning, design and construction of large works (such as plants and machinery) in the industrial sectors.

The rigorous academic approach is mixed with the managerial contribution of Danieli, one of the largest worldwide suppliers of equipment and plants to the metals industry. The project management of the latter is described alongside how it can be effectively applied to win and manage large international contracts.

«There are very few, if any, books in the project management field that describe in detail a company-wide approach to project management within a large, multi-national corporation, with the amount of detail and giving the useful, practical understanding of the underlying principles and specific processes and practices that are presented here». Russell D. Archibald

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